

Dear Sirs

The Maldron Hotel welcomes the opportunity to input to the consultation by the Commission for Aviation Regulation on the Draft Determination Paper.

Given our proximity to the airport terminals (situated on the airport campus, within walking distance to the terminal buildings) our entire business is dependent upon the passengers and business generated by Dublin Airport. Business at the Maldron Hotel directly correlates to passenger numbers at Dublin Airport i.e. when the airport grows, we grow. Therefore, our focus is twofold; that passenger numbers continue to increase at Dublin Airport and that the operation is maintained and uninterrupted.

As a result, we would be very concerned with some of the capital expenditure projects that the Commission for Aviation Regulation has decided to disallow in the draft economic determination, particularly those that limit the airport's capacity (both overall and for particular aircraft types) and capability to grow. For example, increasing the runway trigger from 23.5m passengers to 25m passengers and the resultant delay in the provision of this much needed piece of infrastructure, will have a direct impact on the airport's passenger growth profile.

We pride ourselves on impeccable guest experience. We have begun working the Dublin Airport to create a seamless experience for our guests who then become Dublin Airport passengers. It is therefore fundamental that Dublin Airport is allowed to make required improvements to the passenger experience, particularly in the area of passenger security. There would be a considerable concern that some of the proposals contained within the draft determination would result in industrial action which would have a significant impact on our business in both the immediate and longer term.

On a macro level, the provision of appropriate airport infrastructure to facilitate passenger growth at Dublin Airport is an important issue for Ireland and the connectivity that it provides is crucial for our economy and society. It is our view that the Final Determination must not inhibit either passenger growth or increased connectivity at Dublin Airport and must limit, to the extent possible, the circumstances likely to give rise to industrial action and airport disruption.

Regards

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